The Evaluation of Professional Practice in Maritime Education: A Case Study at Faculty of Maritime Studies in the Republic of Croatia

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The 21st Annual General Assembly

Proceedings of the International Association of Maritime Universities (IAMU) Conference



Arab Academy for Science, Technology and Maritime Transport



Proceedings of

The International Association of Maritime Universities (IAMU) Conference

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Table of Contents

Preface	111 4
Theme	5
Organization	755
Session Quick Index	8
Contents	9

Proceedings

1	Impact of Infectious Pandemic Disease on the Future of the International Maritime Industry "What is after COVID-19".	12
2	GMP Applications and Human Capacity Building in Maritime Affairs.	111
3	Smart Maritime Supply Chain and Logistics.	190
4	Innovative MET Environment.	228
5	New Trends in Maritime Transport and Job Opportunities.	443
6	Efficiency of Shipping Port Management from Environmental Perspectives.	579
7	Renewable Energy Resources Alternatives in Maritime Industry.	628
8	Marine Pollution and Climate Change New Challenges.	674

Preface

The 21st Annual General Assembly (AGA 21) is the annual meeting of the International Association of Maritime Universities (IAMU). The IAMU Conference (IAMUC), held annually as part of the AGA, brings together experts and official representatives of IAMU member universities from all over the world to discuss, exchange, and share recent progress and future trends in maritime education, training, research and other matters within the scope of IAMU.

The 21st AGA and IAMUC 21 are hosted by The Arab Academy for Science, Technology, and Maritime Transport (AASTMT), in the beautiful city of Alexandria, Egypt.

Due to travel restrictions imposed by the COVID-19 pandemic, and for the first time in 20 years, the IAMUC was canceled in 2020. In 2021, the International Executive Board (IEB) of the IAMU found it challenging to decide on how to proceed with the conference. Yet, after due consideration, it was decided

The theme of the AGA21 **BERNOVATION and Sustainability of Maritime Industry in the Scope SERVICE STREET** The IMAUC program is organized within eight topics;*Impact of* **FREEDERS NOT SERVICE SERVIC**

BRIED SEE GMP Applications and Human Capacity Building in Maritime Affairs - Smart Maritime Supply Chain and Logistics - Innovative MET Environment - New Trends in Maritime Transport and Job Opportunities - Efficiency of Shipping Port Management from Environmental Perspectives - Renewable Energy Resources Alternatives in Maritime Industry - Marine Pollution and Climate Change New Challenges.

IAMUC 21 is a stimulating and informative gathering with a wonderful array of keynote and invited speakers from all over the world. Delegates will have a wide range of scientific researches to choose from, as the program consists of topic dedicated sessions, technical workshops, and discussions with eminent speakers covering a wide range of topics and aspects of the Maritime Domain.

IAMUC has received 127 high-level abstract submissions from 29 different countries and 49 different IAMU universities. Based on the following full paper submissions and the double peer-review process, 57 papers were accepted for inclusion in the Proceedings.

We hope your experience with AGA 21 and IAMUC 21 is a fruitful and long-lasting one. With your support and participation, the conference will continue its success for a long time.

Finally, we would like to thank the organizing committee, the members of the program committees, reviewers, and external reviewers. They have all collaborated to execute a world-class scientific conference appropriate to the respected work of the International Association of Maritime Universities and all member universities.

Prof. Yasser Gaber ECapt. Amr Moneer IAMUC 21 Program Editors

Prof. Boris Svilicic IAMUC Chief Program Editor

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Innovation and Sustainability of Maritime Industry in the Scope of Blue Economy and Green Concept

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To make the AGA 21 and IAMUC 21 a success, the Arab Academy for Science, Technology and Maritime Transport (AASTMT), as the host, and the organized Executive Committees and International Program Committee with the cooperation of IEB members and members of the working groups supervised by Academic Affairs Committees.

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Session Quick Index

1	Impact of Infectious Pandemic Disease on the Future of the International Maritime Industry "What is after COVID-19".	12
2	GMP Applications and Human Capacity Building in Maritime Affairs.	-111
3	Smart Maritime Supply Chain and Logistics.	190
4	Innovative MET Environment.	228
5	New Trends in Maritime Transport and Job Opportunities.	443
6	Efficiency of Shipping Port Management from Environmental Perspectives.	579
7	Renewable Energy Resources Alternatives in Maritime Industry.	628
8	Marine Pollution and Climate Change New Challenges.	674

Contents

	Impact of Infectious Pandemic Disease is on the Future of the International Maritime Industry "What is after COVID 19"	12
	A Study on Impact of International Container Vessels during and post Pandemic M. Sekar	13
٩	• Fast Recovery or Stagnation? The Maritime Industry post Covid-19 Qi Chen, Amanda Pang, and Daniel Pang	23
•	• Identification of Maritime Education and Training Institutions (METIS) Risk in Pandemic Restrictions Yasser B. A. Farag, Osman Turan, Rafet Emek Kurt, Amr M. Ibrahim, and Dhruva Kumar	33
•	 Impact Of Covid19 on Ports and Maritime Transport (Georgian Ports Response to Covid19) George Gabedava, and Parmen Khvedelidze 	46
	 Life after Covid-19: Cruise Industry Rising from the Ashes Karina Melikjanyan 	55
	• Remote Instruction: Challenges, Initiatives, and Future Directions for Maritime Education Institutions in a Developing Country <i>Emeliza T. Estimo, Roberto Neal, and S. Sobrejuanite</i>	64
•	 The Covid-19 Pandemic and its Impact on the Maritime Sector in Croatia and the World Rosanda Mulić, and Andrea Russo 	74
	• The Effect of Covid-19 on Coastal Shipping in Mediterranean and Black Sea <i>Ismail Bilge Cetin, and Donald Maier</i>	85
•	• What is after Covid-19? : Changing Economies of the Shipping Industries and Maritime Education Institutions <i>G. Thiruvasagam, and R. Vettriselvan</i>	96

2	GMP Applications and Human Capacity Building in Maritime Affairs	111
	• Global Maritime Professional: University Course of Risk Assessment - Case Study of Cadets Academic Performance Based on Bloom's Taxonomy Vladimir A. Loginovsky	112
	 Marine Student's Information Literacy Skills- A Case Study of Marine Engineer's Bachelor Thesis at Chalmers University of Technology Liza Nordfeldt, and Johan Eliasson Ljungklint 	122
	 Methodological Basis for Training Cadets/Professionals and Developing the Risks Management System in Maritime Shipping and Industrial Fishery Moiseenko Sergey, Meyler Leonid, and Gruntov Alexander 	130
	Prediction of the Potential Human Errors Probability of Critical Safety Tasks Sameh K Rashed, and Hesham M. Helal	147
	 Sustainable Development in Maritime Education and Training (SDiMET) Towards Global Maritime Professionals (GMP) Development Angelica Morales Baylon, and Mohamed Rowihil 	165
	The Application of the Global Maritime Professional Framework on an MET Program: A Case Study <i>Graham Benton</i>	177
3	Smart Maritime Supply Chain and Logistics	190
	• Is Outsourcing the Panacea? A Discourse on the Sustainability of Indian Ports A Case of Jawaharlal Nehru Port Trust	191
	Toorban Mitra, and Krushna Mohan Pattanaik	
	Maritime Surveillance in the Gulf of Suez: Identifying Opportunities for Future Improvements <i>Esslam Hassan, and Dimitrios Dalaklis</i>	201
	• The Impact of the Container Throughput of the Adriatic Gate Container Terminal at the Port of Rijeka on Air Quality Environmental Parameters	218

Siniša Vilke, Frane Tadić, and Ines Ostović

4	Innovative MET Environment	228
	Active Learning Strategies in Maritime English Training	229
	Valentyna Kudryavtseva, Svitlana Barsuk, and Olena Frolova	220
	Application of Augmented Reality (AR) / Virtual Reality (VR) Technology for Remote Maintenance of Autonomous Ships Sanjeev S. Vakil	239
	Behind the Scenes – Educating to Work as Done or Work as Imagined Signe Jensen	249
	Comparative analysis for State-of-the-Art Simulation Training Systems Those Influence onto the Future Engineers' Knowledge and Skills	259
	Yurii Bohdan, Iryna Bohomolova, Anatoliy Satulov, Serhii Voloshynov, and Volodymyr Savchuk	
	Developing Outcomes-Based Model Courses Using Identified Evidence-Based Practices Paul S. Szwed, Radu Hanzu-Pazara, and Michael E. Manuel	271
	• ECDIS EHO: Handling the ECDIS Failure at Sea <i>Miho Kristić, Srđan Žuškin, David Brčić, and Maro Car</i>	284
	• Innovative Teaching Method for Shiphandling – Element of Project "Euro Za" between South Africa and Europe – Knud Benedict, Michèle Schaub, Michael Baldauf, Michael Gluch, Matthias Kirchhoff, and Caspar Krüger	296
	• Intelligent Support of the User of the E-Navigation Marine Ergatic System Anatoliy Popov, Irina Makashina, and Alexey Kondratiev	310
	• Interdisciplinary Development of Maritime Education and Training Orienting to Career Planning in the Era of Artificial Intelligence <i>Ruolan Zhang, Weifeng Xu, and Lingfeng Li</i>	321
	Measuring Situation Awareness in Engine Control Operation Adi Mas Nizar, Takashi Miwa, and Makoto Uchida	333
	 Prometheas Project - Mental Health Data Research Hub for Seafarers Reza Ziarati, Heikki Koivisto, Tomaž Gregorič, Germánde Melo Rodríguez, and Aris Chronopoulos 	343
	Redefined Definition of the STCW Competences Ana Gundić, Srđan Vujičić, Livia Maglić, and Damir Zec	353
	• Sustainable Development Processes of Education Technologies - A Multiple Case Study Bolmsten Johan, Kasepold Kadi, Kaizer Adam, Ziemska Monika, Heering Dan, Alop Anatoli, Chesnokova Marina, and Olena Sienko	364
	 The Evaluation of Professional Practice in Maritime Education: A Case Study at Faculty of Maritime Studies in the Republic of Croatia Valentina Šutalo, Livia Maglić, Perić Hadžić, and Lovro Maglić 	374
	The Factors Affecting the MET Instructors' Efficiency Srđan Vujičić, Nermin Hasanspahić, Ana Gundić, and Lovro Maglić	387
	• The Use of Blended Learning Approach to Improve the Students' Academic Performance in Meteorology and Oceanography 1 <i>Mary Jean</i>	399
	Towards Improving SAR Search Patterns by Time-Minimal Paths <i>Piotr Kopacz</i>	412
	Towards Introducing Knowledge Management Concept to Maritime Education & Training Amr Moneer Ibrahim, Saleh Mesbah Elkaffas, and Hesham M. Helal	426
5	New Trends in Maritime Transport and Job Opportunities	443
	Automation of Framo Cargo Pump Purging with IoT <i>R. Prasanna Kumar, and V Ajantha Devi</i>	444
	 Big Data Management in the Shipping Industry: Examining Strengths VS Weaknesses and Highlighting Relevant Business 	454

Big Data Management in the Shipping Industry: Examining Strengths VS Weaknesses and Highlighting Relevant Business Opportunities
 Dimitrios Dalaklis, Georgios Vaitsos, Nikitas Nikitakos, Dimitrios Papachristos, Angelos Dalaklis, and Esslam Hassan Cyber Security Analysis of Maritime Surveillance Systems

Cyber Security Analysis of Maritime Surveillance Systems	463
Nedko Dimitrov, Chavdar Alexandrov, and Milen Todorov	

•	Leadership Capabilities for a Maritime University in the 21st Century Martin Crees-Morris, Natalia Nikolova, Marcus Bowles, and Kiril Tenekedjiev	472
•	Navigational Alarms and Warnings to Support VTS Operation Michael Baldauf, and Gianiti Claresta	482
•	Novel Shipping Competitiveness Index Using Ordered Weighted Average Operator Hong-Oanh Nguyen, Natalia Nikolova, Levashini Gunasegar, and Kiril Tenekedjiev	492
•	Proposal for the Introduction of "Shore to Ship Alert System" Daniel Isaac Edwin, Pengfei Zhang, Tushar L. Potey, and Shenhua Yang	502
•	The Interrelationship Between Coastal, Great Lakes, Inland, and Deep- Sea Freight Rates: A Longitudinal Approach Joshua Shackman, and Margaret Ward	512
•	The Journey towards Autonomous Ships and the Role of Seafarers in the Future: A Bibliographical Perspective <i>Ivan Nikolov, Ilknur Colmorn, Christoph Hluchy, Rodrigo Garcia-Bernal, and Ivan De Carvahod</i>	524
•	The New Trend of Maritime Transport, and Job Opportunities Dacosta Essel and Zhihong Jin	539
•	Towards Enhancing Maritime Asset Management Value Through Transforming Maritime Expert Knowledge into Machine Learning Models	557

Mohammad S. Abbas, and Ahmed A. Swidan

6	Efficiency of Shipping Port Management from Environmental Perspectives	579
	Applicability of International Law in Development of Sustainable Port Policy: An Analysis of Good Practices and Future Policy of Gwadar Port	580

M Jahanzeb Butt, Khadija Zulfiqar, and Yen Chiang Chang

7	Renewable Energy Resources Alternatives in Maritime Industry	628
	• A Triboelectric-Electromagnetic Hybrid Generator for Wave Energy Harvesting Yawei Wang, Yan Wang, Hao Wang, and Minyi Xu	630
	• Limitations and Opportunities for Wave Energy Utilization in the Baltic Sea: The Case-Study of Estonia Nikon Vidjajev, Riina Palu, Jan Terentjev, and Tõnis Hunt	638
	Mathematical Modeling and Design of a Barrel Cam Based Transmission Mechanism for Uninterrupted Energy Harnessing from Vortices Vities Charles Statistics Learned Design of a Barrel Cam Based Transmission Mechanism for Uninterrupted Energy Harnessing from Vortices	648
	 Vidya Chandran, Sheeja Janardhanan, Gijo George Netticadan, Ajay S Kumar, Anand Rajeev, Ashwin T, and Deanvucinic Zero Emissions Ferries Utilizing PV/ Shore Connection Hybrid Power System Loay Aboud, Omar M. Massoud, and Adel A. Tawfik 	658

8	Marine Pollution and Climate Change New Challenges	674
	• Analysis of Marine Diesel Engine Emission Characteristics Under Bench Test Conditions in China Zhongmin Ma, Peiting Sun, Shulin Duan, Hui Xing, Hongfei Qu, and Kai Wang	675
	• Design of Structure and Control System of an Underwater Vehicle for Marine Environment Perception <i>Tingyu Wang, Jianhua Liu, Peng Xu, Jiaxi Zheng, and Minyi Xu</i>	685
	Safe and Environment-Friendly Approach to Recycling of Tanker Ship Yogesh C. Shah	697
	Towards Zero Ship Emissions II – Project Greenship	707

 German De Melo, Reza Ziarati, and Heikki Koivisto
 717

 • Using Artificial Intelligence (AI) Methods to Combat Climate Change at Marine Ports Pavel Kovalishin, Nikitas Nikitakos, Boris Svilicic, Jinnan Zhang, Andrey Nikishin, and Maksim Kharitonov
 717

Proceedings

Impact of Infectious Pandemic Disease is on The Future of The International Maritime Industry "What is After COVID 19"

> > 1111

A Study on Impact of International Container Vessels during and Post Pandemic Dr.M.Sekar Assistant Professor Indian Maritime University, Chennai- 600 119, India <u>msekar@imu.ac.in</u>

Abstract

The international trade is totally relying on shipping, more than 90% of the international trade is dependent on shipping. The dependence of shipping in the international trade is due to its low-cost transportation. The container ships are more popular in the international trade, as the containers are easy to handle at ports, reducing the turnaround time for ship, reducing the dwell time of cargo, containerization provides better security for the cargo, also used in multimodal and intermodal transportation and also facilitating liner trade.

The outbreak of COVID virus has put the entire world shipping industry in mess, causing great havoc to all economies. This paper analysis the impact of COVID on the traffic of international container vessels and also, how the impact has affected the growth of world container port throughput. If the world container port throughput is affected, then the traffic of container vessels is also affected. The traffic of the world container port throughput is linked with number of container ships around the globe and with container ships in dead weight. The Study is analysed, with 10 years' data (2011-2020) taken from secondary sources. The data is analysed using DEA-Efficient Frontier. The efficient frontier signifies an efficiency mark in the entire set of decision-making units (DMU). Each year is considered as a decision-making unit, to find out the efficiency year-on-year, in the first model comparison was made keeping world container port throughput as output (O) and number of ships globally is assigned as input (I). In the second model efficiency was compared with world container port throughput as output (O) and container ships dead weight as input (I). The Relative efficiency is also calculated, that is, by dividing efficiency of DMU's by the best efficient DMU. Before applying DEA, it is ascertained that the world container port throughput is correlated with number of container ships around the globe and similarly world container port throughput is correlated with container ships in dead weight. To study the impact of growth of world container port throughput, compound annual growth rate (CAGR) is calculated on a year-on-year basis. The traffic of the world container port throughput has declined in 2020, the efficiency and the relative efficiency calculated also shows a downward trend. The compound annual growth rate also shows a negative growth in 2020. This reflects that the world container port throughput

THE EVALUATION OF PROFESSIONAL PRACTICE IN MARITIME EDUCATION: A CASE STUDY AT FACULTY OF MARITIME STUDIES IN THE REPUBLIC OF CROATIA

Valentina Šutalo^a, Livia Maglić^{a,*}, Ana Perić Hadžić^a, Lovro Maglić^a

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Abstract: Professional practice in higher education has a threefold function: it enables students to gain practical knowledge and skills needed to enter the job market, it provides employers with access to human resources, and universities offer better study programs. Professional practice at the Faculty of Maritime Studies in Rijeka (Croatia) is conducted as part of five undergraduate and five graduate study programs and is organized through activities that enable the acquisition of practical knowledge, such as laboratory exercises, simulators, polygons, practicums, practice grounds, study visits, training ship and in maritime shipping companies. The paper presents the results of research conducted within the Pandora project, funded by the European Social Fund, Operational Programme Efficient Human Resources 2014-2020. The Pandora project aimed to explore existing forms of professional practice at the Faculty of Maritime Studies Rijeka-Croatia, evaluate and make recommendations for improving existing forms of professional practice. Interview and survey methods were used for data collection. The research was conducted on 100 respondents, of which 50 respondents were students, 17 respondents were professors, and 33 respondents were maritime companies. Constructive recommendations are provided to contribute to the higher quality of different forms of professional practice. The results show that the organization of professional practice has no logistical-administrative support and is often individualized, mechanisms for the evaluation of professional practice are not established, an insufficient connection of the tripartite student-teacheremployer relationship leads to an underdeveloped mentoring system, and there is a lack of bachelor's and master's theses written in collaboration with the maritime shipping industry.

Keywords: higher education, professional practice, maritime education, experiential learning

1. INTRODUCTION

The promotion, development and continuous improvement of professional practice and practical teaching as an integral part of study programs, i.e. the acquisition of knowledge and skills through work-based learning, is an ongoing process by which the Faculty of Maritime Studies in Rijeka (FMSRI) seeks to expand the students' knowledge acquired in classical forms of teaching and at the same time to test the acquired knowledge in the work environment. Professional practice (PP) at the Faculty of Maritime Studies in Rijeka is carried out in 5 undergraduate (UG) and 5 graduate (GR) study programs within the courses and independently as stand-alone courses.

Forms of professional practice carried out at the FMSRI include both technical skills like laboratory exercises, work on various simulators, work on various computer programs but also more general educational activities such as field trips and guest lectures. Of the above forms of teaching at the FMSRI, special emphasis is placed on work on various simulators aimed at acquiring knowledge and skills about business processes on board and in port.

First and foremost, the focus of PP must be on the acquisition of practical knowledge, typically defined as a repertoire of examples, metaphors, images, practical principles, situations, and rules of thumb used in PP [1]. The aim of professional practice is to gain extensive experience working on real problems in a professional environment to improve various skills, knowledge and abilities of students [2].

The importance and role of simulators in maritime education has been proven by numerous scientific studies. The University of Minuto de Dios, Bogotá, the Technical Faculty of Munich and the University of Southeast Norway concluded that the use of simulators in maritime education and training is an essential component for the development of seafarers' competencies, noting that simulators and virtual reality facilitate the acquisition of practical skills [3]-[6]. From the Department of Science Education at the University of Genoa concluded that the practicum gradually influences students' reflective practice, which promotes the acquisition of new knowledge [4]. Findings from Edith Cowan University and the American University for International Service show that appropriately informed, qualified, interesting and engaging guest lecturers play an important role in active learning through practical examples to enhance students' competencies [7], [8]. At Bryansk State Technical Faculty and University of the Aegean it is claimed that the constant improvement of the quality of professional practice and study programs has a positive impact on the professional development of students [9], [10]. The University of Plymouth at United Kingdom is one of several educational institutions that train maritime professionals. Students on the courses use ship simulators and sail on training vessels [11]. For practical training, London John Moores University offers unique laboratories, training equipment, various simulators and a comprehensive ship simulation model that emphasizes the importance of professional practice [12].

To conclude, various forms of professional practice are carried out not only at FMSRI, but also at numerous other universities. Which forms of professional practice are carried out at a particular faculty is determined by the faculty itself, depending on the competencies they want their students to have upon graduation. For example, a student of FMSRI will find professional practice on a navigation simulator useful, while a medical student will find it completely useless for their future field of work. Due to the dynamic nature of the maritime industry, the developments achieved through problem-based learning practices in maritime

education will not only help to improve the outcomes of the industry's education systems, but will also make a significant contribution to professional practice in general [13].

Forms of PP conducted outside the Faculty include training grounds, navigation on a school ship, visits to maritime companies, ports and terminals, and professional practice in maritime companies. All these forms of PP enable students to acquire and develop practical knowledge and skills. Professional practice at the FMSRI is an important part of the curriculum which, according to previous research, encourages students' creativity and facilitates the acquisition of theoretical and practical knowledge [14]–[16]. The knowledge and skills acquired in the course of study should be acceptably and effectively integrated into the business environment and ensure that future graduates are integrated into the business and work processes as painlessly and quickly as possible when they are employed [17], [18]. Such a system should allow the acquisition of new and practical knowledge specific to the work process itself, but also the acquisition of some general skills and social competences such as: adaptability, communication, teamwork, decision making, etc.

2. METHODOLOGY

Due to the awareness of the importance of the implementation of the PP in maritime education, the FMSRI, within the Pandora project, conducted an extensive research on the representation and implementation of the PP, the main results of which are presented in this paper. The paper presents a detailed analysis of the representation of professional practice in FMSRI study programs. Current study programs, previously reaccredited and accredited by the University of Rijeka, were used to prepare an analysis of the representation of PP. Data on study programs were obtained from Students' Record Office and on their basis a statistical analysis of the representation of professional practice of PP was performed for 5 bachelor's and 5 master's degree programs.

In addition, the results obtained based on workshops with students and teachers are presented. A total of three workshops were conducted with a total of 50 students and 17 teachers. Focus group interviews – teachers and students – were conducted at the workshops. The aim of the interviews was to gather opinions and attitudes towards satisfaction with the implementation of PP. The forms of PP that the students evaluated were navigation practice, work on a simulator, work on a training ground/ practicum, field trips, professional practice in maritime companies and guest lectures. The survey took an average of 10 minutes per participant. The answers were recorded in writing.

A survey method was used to collect the opinions of maritime companies on ways to improve professional practice. The questionnaire contained 27 questions, 11 of which required a short answer from the respondents, 12 multiple choice questions and 4 questions rated on a scale of 1 to 5. The questionnaire was

completed by 33 companies. Based on the processed data from the questionnaire, a SWOT analysis was developed that identifies strengths and opportunities for improvement PP as well as weaknesses and threats that make it difficult for the FMSRI to achieve the desired goals.

The detailed abbreviations and definitions used in the paper are listed in Table 1.

Table 1 List of abbreviation and acronyms used in the paper

ABBREVIATION	DEFINITION
FMSRI	Faculty of Maritime Studies in Rijeka
PP	professional practice
UG	undergraduate
GR	graduate
NSMT	Nautical Studies and Marine Transport Technology
MEMT	Marine Engineering and Maritime Transport Technology
MEIT	Marine Electronic Engineering and Information Technology
STCW 1978	International Convention on Standards of Training, Certification and Watchkeeping for Seafarers
ТОТ	Technology and Organization of Transport
LMIT	Logistics and Management in Maritime Industry and Transport
ECTS	European Credit Transfer and Accumulation System

3. REPRESENTATION OF PROFESSIONAL PRACTICE BY STUDY PROGRAMS AND LEVELS OF STUDIES

Professional practice in the FMSRI is part of 5 undergraduate and 5 graduate level of study. The degree programs Nautical Studies and Marine Transport Technology (NSMT), Marine Engineering and Maritime Transport Technology (MEMT), and Marine Electronic Engineering and Information Technology (MEIT) train students to work aboard ships as deck officers, engine officers, and electrical engineering officers. These fields of study are harmonized and compatible with the International Convention on Standards of Training, Certification and Watchkeeping for Seafarers (STCW 1978). The FMSRI also includes fields of study that educate students for land-based professions through the programs Technology and Organization of Transport (TOT) and Logistics and Management in Maritime Industry and Transport (LMIT). A detailed analysis of the representation of professional practice in the study programs of FMSRI is presented below.

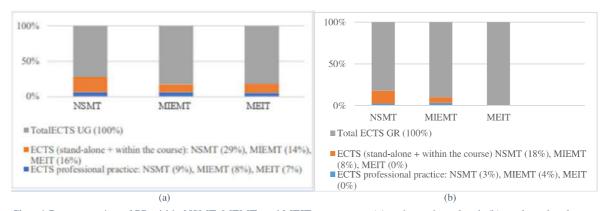


Chart 1 Representation of PP within NSMT, MEMT, and MEIT programs at (a) undergraduate level; (b) graduate level. Chart 1a shows that the percentage of European Credit Transfer and Accumulation System (ECTS) of all courses that conduct PP (stand-alone and within courses) at the undergraduate level of study, by study program, is as follows: NSMT (29%), MEMT (14%), and MEIT (15%). Looking at the proportion of ECTS related solely to PP in relation to the total number of ECTS at undergraduate level, the proportion of PP is as follows: NSMT (9%), MEMT (8%) and MEIT (7%). From the presented chart 1b, the percentage of ECTS of all programs that carry out PP (stand-alone and within courses) is for: NSMT (18%), MEMT (8%) and MEIT (0%). Looking at the percentage of ECTS related solely to PP relative to the total number of ECTS at the graduate level of study, the percentage of PP by program of study is: NSMT (3%), MEMT

(4%), and MEIT (0%).

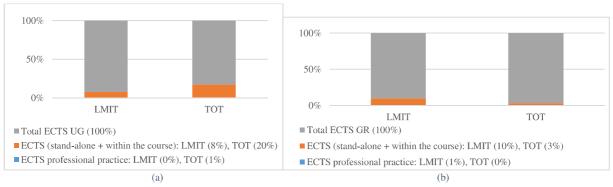


Chart 2 Representation of PP within the LMIT and TOT programs at (a) undergraduate level; (b) graduate level

Chart 2a shows that the percentage of ECTS of all programs that conduct PP (stand-alone and within the course) is for undergraduate programs: LMIT (8%) and TOT (20%). On the other hand, if we consider the proportion of ECTS related solely to PP in relation to the total number of ECTS at undergraduate level of the program, the proportion of PP is: LMIT (0%) and TOT (1%). Chart 2b shows that the percentage of ECTS of all courses that include PP (stand-alone and within course) at the graduate level of study program is: LMIT (10%) and TOT (3%). Looking at the percentage of ECTS related solely to PP relative to the total number of ECTS at the graduate level of the program, the program, the program of ECTS at the graduate level of the program, the percentage of ECTS related solely to PP relative to the total number of ECTS at the graduate level of the program, the percentage of PP is: LMIT (1%) and TOT (0%).

The results of the detailed analysis indicate the following: insufficient representation of professional practice at the FMSRI, especially in the areas that educate students for land-based professions, and insufficient evaluation of professional practice carried out within the courses.

4. GUIDELINES FOR IMPROVING PROFESSIONAL PRACTICE

The aim of the interviews at the workshop with students and the questionnaire sent to maritime companies was to conduct a detailed analysis of all forms of PP in different study programs at the FMSRI and later to develop guidelines for their improvement at the workshop with professors. The questionnaire sent was used to gather employers' opinion about the current way of conducting the professional practice, possible ways of improvement and their opinion about the students coming to their company to complete the professional practice and the competencies required for the PP. The main research findings are presented below.

4.1. GUIDELINES OBTAINED BY THE METHOD OF INTERVIEW IN WORKSHOPS WITH STUDENTS AND TEACHERS

The students' opinions are summarized below and presented in Table 2.

Table 2 Summarized students' opinions after the workshop.

TYPE OF PP/ STUDY PROGRAM	Navigation practice	Work on the simulator	Work on the training ground / practicum	Field trips	Professional practice in maritime companies	Guest lectures
LMIT, TOT	POSITIVE: x	POSITIVE: x	POSITIVE: x	POSITIVE: - visits to various ports and terminals - useful and interesting - increased student- professor communication	POSITIVE: x	POSITIVE: -new and useful information -easier acquisition of practical knowledge -interesting lectures and examples of
	NEGATIVE: - missing	NEGATIVE: - only in the 2nd year of graduate study	NEGATIVE: - missing	NEGATIVE: - insufficient frequency - unprofessional guidance	NEGATIVE: - missing - insufficient readiness for the job market.	NEGATIVE: x
NSMT, MEMT, MEIT	POSITIVE: -acquired practical knowledge - teamwork -insight into ship systems	POSITIVE: - increased skills - facilitated acquisition of theoretical material - availability	POSITIVE: - useful - instructive and interesting - new knowledge and skills gained	POSITIVE: - interesting, useful and instructive - facilitates the acquisition of practical knowledge - well organized	POSITIVE: x	POSITIVE: - facilitates the acquisition of new knowledge - received numerous tips - interesting and instructive
	NEGATIVE: - short duration - insufficient preparation in class	NEGATIVE: -short duration -insufficient number of simulators	NEGATIVE: - short duration	NEGATIVE: - short duration - only theoretical part -lack of practical part	NEGATIVE: - lack of competences which would be remedied with PP	NEGATIVE: - short duration - only theoretical part

			- lack of practical part
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Guidelines for improving certain modalities of professional practice were obtained based on students' opinions and then analyzed and synthesized in the workshop with professors according to the form of professional practice.

Guidelines for improving Navigation practice:

- it is necessary to increase the duration, i.e., the days of stay on the school ship
- it is necessary to improve the laboratory exercises at the faculty to better prepare the students for navigation practice
- it is necessary to offer more practical work at Faculty
- in study programs that do not go on a navigation practice it is necessary to organize field trips to the shipyard and / or to the ship

Guidelines for improving the work of the simulator:

- it is necessary to increase the duration
- it is necessary to increase the number of courses with simulator work
- it is necessary to provide more different simulators
- it is necessary to reduce the number of students per group to increase the quality of teaching.

Guidelines for improving work on the training ground/practicum:

- it is necessary to increase the duration, i.e., the days of the students' stay
- there is a need to include this form of PP in the LIMT and TOT study programms

Guidelines for improving field trips:

- it is necessary to organize more frequent field trips
- it is necessary to organize the field trips better and to include more practical work
- they should be led in the future by port or terminal staff and not by professors

Guidelines for improving professional practice in maritime companies:

- it is necessary to organize PP to increase students' skills and readiness to enter the labor market and perform work tasks

Guidelines for improving guest lectures:

- it is necessary to organize a larger number of guest lectures
- it is necessary to organize guest lectures based on practical knowledge

4.2. GUIDELINES OBTAINED ON THE BASIS OF A SURVEY QUESTIONNAIRE SENT TO MARITIME COMPANIES

The Faculty of FMSRI conducted a survey as part of the project PANDORA. Based on the completed questionnaires, the opinions of the employers who participated in the survey were presented and then analyzed. The most interesting results are presented below.



Chart 3 Optimal duration of professional practice

Chart 3 shows the opinions of the surveyed companies regarding the optimal duration of PP to familiarize students with the company's business processes. For 11.43% of the respondents, the optimal time is between 90 and 120 hours. The percentage of companies who think it is sufficient between 121-240 hours is 25.71%. 241-320 hours is the choice of the largest number of companies, 31.43%. The percentage of companies that think it takes between 321-480 hours of practice is 11.43%, and 20% think it takes more than 480 hours to familiarize a student with the company's business processes. Moreover, 97.14% of employers think that the course of PP should be compulsory during the study, while 2.86% disagree.



Chart 4 Criteria for selecting students for professional practice

Chart 4 shows the opinion of the companies surveyed on the criteria for selecting students who would undertake a PP in their company. Firstly, 88.57% are of the opinion that the selection of students should be based on the assessment of the students in the interviews. The average grade as a criterion is mentioned by 2.86% of the companies and 8.57% are of the opinion that selection should be done based on certain other criteria which are not known. None of the respondent companies mentioned work experience as a criterion. Considering that even 88.57% of employers think that assessment in interviews is the most important criterion for selecting students, it is not surprising that 85.71% of them want to be involved in selecting students for internships.

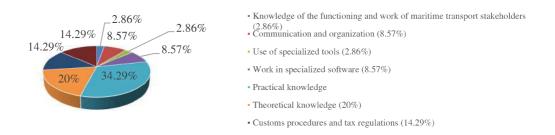


Chart 5 Knowledge that needs to be supplemented within study programs

It is evident from Chart 5 that the largest percentage, 34.29% of the respondents are of the opinion that practical knowledge should be supplemented. This is followed by theoretical knowledge which 20% of the companies feel needs to be supplemented. Knowledge of customs procedures and tax regulations should also be supplemented according to 14.29% of the respondents. The same percentage of companies did not respond or could not determine a specific area of knowledge that should be supplemented. Furthermore, 8.57% of the companies consider that it is the knowledge area of communication and organization, and the same percentage of the companies consider that working with specialized software is a knowledge area that should be supplemented. The use of special tools is a knowledge area that 2.86% of the companies consider to be complemented and the remaining 2.86% believe that it is knowledge about the functioning and work of maritime transport stakeholders.

• I see no weaknesses (20%)

• Feedback from the Faculty (2.86%)

Legal requirements (Labor Law) (2.86%)
Unpaid professional practice (2.86%)

Unmotivated employer (2.86%)

Insufficient duration of professional practice (11.43%)

• Too long duration of the professional practice (8.57%)

Investment of time and knowledge in an unmotivated student (5.71%)

• Unfamiliarity with the applications used internationally (2.86%)

Insufficient employer resources to maintain practice (14.29%)

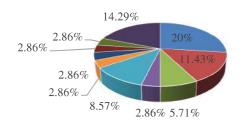




Chart 6 expresses the opinion of employers on the main shortcomings in the implementation of the SP. The largest number of respondents, 20%, see no weaknesses in the implementation of PP. The main drawback for 14.29% of employers is the lack of resources to maintain the professional practice. Insufficient duration of the PP is the main disadvantage for 11.43% of the companies and 8.57% of the companies consider the duration of the PP to be too long. For 5.71% of the companies, the main disadvantage is the investment of time and knowledge in unmotivated students. Unfamiliarity with internationally used applications is a disadvantage for 2.86% of companies, while 2.86% of companies believe it is faculty feedback, i.e., lack of it. Unmotivated employers are the main drawback for 2.86% of the companies, legal requirements for 2.86% of the companies as same as unpaid professional practice.

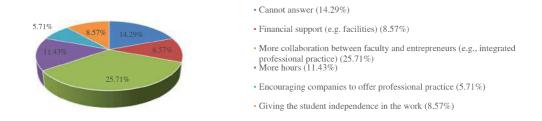


Chart 7 Ways to improve professional practice according to the opinions of employers

Chart 7 shows the opinions of employers about ways to improve PP. 25.71% of them believe that one of the possible ways to improve PP is greater collaboration between faculties and entrepreneurs. A larger fund of hours of PP is the opinion of 11.43% of the companies. Giving students independence in work is a way to improve it according to 8.57% of companies. Encouraging companies to provide internships for students is the opinion of 5.71% of the companies, while 14.29% of the companies could not give an answer to this question.

5. SWOT ANALYSIS

Based on the obtained data, the FMSRI can use the SWOT analysis as a starting point within their own strategic thinking on improving professional practice. The analysis of the obtained research results as the main strengths and weaknesses (internal factors) and opportunities and threats (external factors) are presented in Table 3.

Table 3 SWOT analysis of professional practice at the Faculty of Maritime Studies in Rijeka

STRENGTHS	WEAKNESSES		
- Diversity of forms of professional practice undertaken within study programs	- The organization of PP has no logistical and administrative support		
- Recognizability and uniqueness of most study programs	- Inadequately developed models of student practice in all study		
- Qualified teaching staff	programs		
- Many experts from industry are involved in teaching	- Mechanisms for evaluating PP are not established		
- International mobility of staff and students	- Insufficient interest of employers in the implementation of PP		
- Many different simulators for acquiring practical skills in the study programs:	- Underdeveloped mentoring system		
NSMT, MEMT, MEIT	- Lack of master's and bachelor's theses prepared in collaboration wit		
- Use of e-learning systems	companies		
- Continuous investment in equipment	 Financial constraints in obtaining equivalent complementary systems to acquire practical knowledge and skills Lack of systematic linkage in the employer-teacher-student triangle Inadequate number of teachers involved in the implementation of PF 		
 Close cooperation with the business community Continuous training of professors for the use of special tools 			
			- Sources of funding from EU funds
- Continuous investment in equipment			- Inadequate attendance and activity of students in class
- Training grounds outside the faculty			
- Use of the ship "Kraljica mora" for professional practice			
OPPORTUNITIES	THREATS		
- Willingness of employers to collaborate with the Faculty of Maritime Studies in	- Shortage of employees on the labor market		
implementing professional practice	- Unstable epidemiological situation		
- Willingness of employers to cooperate in establishing criteria for selection of candidates	- Growth and intensification of competition in the field of higher education		
- Availability of EU funding	- Rapid obsolescence of technology		
- Development of modern technology to support the teaching process	- Dominant share of micro and small entrepreneurship, because o international segmentation of the maritime market		
- Demand of the labor market for employees with specific professional skills			

- Cooperation with alumni of the Faculty

- The desire of employers to hire the best students
- The possibility of increasing the number of hours of the PP
- Most employers do not have students at the PP

Limitation of space for mass placement of students into professional practice in maritime companies
Lack of time for employers to devote to students

6. CONCLUSION AND DISCUSSION

Based on the research and analysis carried out in the project PANDORA, the existing forms of implementation of professional practice at the Faculty of Maritime Studies were identified, the representation of professional practice in the curricula by all study programs and study levels carried out at the Faculty of Maritime Studies was analyzed, the students' satisfaction with the current forms of PP according to the currently available data, the documentation of PP was analyzed and the shortcomings and limitations in the implementation of professional practice were identified. During the workshop with the students, the students' opinions were collected and then analyzed in a workshop with the professors. After the workshops, the guidelines for improving PP were developed, which will serve as steps to improve professional practice. Based on the opinions of employers collected through the questionnaire, it was found that most companies do not have students in professional practice. Those who have internships say that they want to give students the opportunity to gain professional experience, while most companies that do not have interns agree that they cannot involve students in their daily work.

Most of the companies surveyed believe that internships should be mandatory for students during their studies. Various criteria related to professional practice were also mentioned by employers. In addition, employers have emphasized that they would prioritize interview skills over grades when hiring applicants. Study programs should hold more frequent workshops, such as "How to shine in a job interview?" or "Psychological factors in job interviews" to improve the interview skills of students entering the job market. Also, respondents expressed their opinion on the necessary knowledge and skills that they consider important for the quality of PP and the knowledge and skills that the faculty should complement. They expressed their opinions on the shortcomings in the implementation of professional practice, which provided direct insight into the areas of knowledge and skills that should be part of new programs and/or the improvement of existing programs. In addition, the companies expressed interest in possibly collaborating with FMSRI on specific activities and expressed personal opinions about what professional practice should look like.

The results show that the organization of professional practice lacks logistical-administrative support and is often individualized, that mechanisms for evaluating PP are not established, making it difficult to implement PP, that the inadequate linkage of the tripartite student-teacher-employer relationship leads to an underdeveloped mentoring system, and thus a lack of bachelor's and master's theses written in collaboration with the maritime industry.

Based on the data obtained directly from companies that carry out and / or would carry out professional practice and those obtained during the workshops, a starting point for further training and design of professional practice at the FMSRI was obtained, which can greatly influence the quality of professional practice, but also the satisfaction of all participants in the process of carrying out professional practice.

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